



## PROJECT REVIEW AND EVALUATION

Ramboll offers the executive management an excellent basis for decision making by a project review.

### Project Review and Evaluation

Project Review gives an excellent opportunity for exploring potential risks and opportunities and contributes to a successful execution of projects. Ramboll offers reviewing as a project based due diligence where basic conditions and pre-suppositions are examined and evaluated against the framework of the project.

Project Review provides decision-makers with a frame of reference and evidence of a tangible project.

### Project Review - a Project Manager's tool

Project Review is the Project Manager's tool to ensure that his project is in line with the project's framework such as Business Case, Project Charter, Master Time Schedule, Project Budget, etc.

When conducted by Ramboll, the Project Review is based on Ramboll's long lasting experience with

managing and controlling large capital projects. When reviewing and evaluating the project, all disciplines within the area of project management and project controls are put in place.

### Project Review - what's in it for me? ... you may ask

Ramboll offers Project Review with different approaches depending on the Client's needs and requirements.

Ramboll considers Project Review performed in two ways that are often combined:

- Basic Review
- ISO 9001-Audit

Basic Review is a review that focuses on the targets that form the basis for decision-making, not least on the changes in these targets that have taken place during the execution of various projects.

Basic Review is therefore an assessment of the status of a project at a particular point in time. The first time in the project life cycle that a Project Review is undertaken is at the end of the first phase of a project called "Initiation". During this Project Review, a decision is made as to whether or not the project team has met the objectives and is approved to proceed to the subsequent project phases - Conceptualization, Design, Execution and Closure. Performing a Project Management Review at the end of each phase is critical to the success of the project because it allows the Project Sponsor to control the

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## PROJECT MANAGEMENT IS A PRE-REQUISITE FOR PROFITABILITY

Project Review and Evaluation helps the Project Manager to understand the pitfalls in his project. This ensures that the risks are managed in a controllable way with a focus on the remedial and corrective actions.

Project Review and Evaluation is the tool for the executive management that ensures project portfolio to be in compliance with the business plan and thereby granting the business outcome.

progress of the project and to make sure that it passes through each project phase smoothly and in compliancy with the project brief.

Firstly, a Project Management Review is conducted to measure the deliverables produced by the project. Then the results of the review are documented in a Project Review by a report, which is presented to the sponsor for approval.

The issues of a Project Review would primarily be within Interfaces, Scope and Risks. These issues are all influencing the time schedules and the budgets of the deliverables, and as such key areas subject for reviewing in order to ensure a proper and decent run of the project and its progress.

ISO 9001-Audit is a Quality Assurance audit, which determines whether the Quality Management System is established and properly put in place. If the answer is "Yes",

the audit checks whether the procedures are followed on a daily basis when managing a company or project. If "No", the Quality Management System has to be developed and implemented prior to performing an audit.

While performing the ISO 9001-Audit, Ramboll adopts the approach of the ISO 9001 standard, not so much to control a certification than to demonstrate that the quality assurance system is followed.

### Project Reviews - based on international standards and recommended practices

Ramboll is professionally anchored in the following international standards within leadership, management, contracting and technical engineering:

- ISO 9001 Corporate Leadership
- ISO 21500 Project Management – a framework for project manage-

ment

- ISO 31000 Risk Management – a framework for risk management
- PMI's Project Management Body of Knowledge (PMBOK) – generally recognised as best practice for managing projects within civil works and building construction
- FIDIC – contract complex
- Eurocodes

together with several other international technical standards of engineering. Ramboll has experience in working with no less than 15 international technical standards all over the world.

### Project Reviews - it may not be an option

Ramboll's experience by its long lasting track record of conducting projects tells us, that a Project Review should not be an option because it is valueable part of the decision making.



**LEFT**  
Disciplines of looking into the planning and progress of the project regarding the time schedule and the budget

**RIGHT**  
Quality Management services for the Danish Road Directorate